

# Investor Presentation

March 2021

NASDAQ: AMRK

A LEADING FULLY INTEGRATED PRECIOUS METALS PLATFORM



### IMPORTANT CAUTIONS REGARDING FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. In particular, statements regarding A-Mark Precious Metals, Inc. ("A-Mark," "we" or "our") expectations regarding the benefits of A-Mark's proposed acquisition of JM Bullion, Inc. ("JMB"); the combined company's ability to address the challenges posed by the business and economic impacts of COVID-19 pandemic; diversification of A-Mark's revenues and revenue growth in the retail segment; introduction of new products and services; and expectations and objectives of management constitute forward-looking statements. Forward-looking statements can be identified by the fact that they do not relate strictly to historical facts and generally contain words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "intends," "plans," "estimates," "anticipates," and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters. Although the forward-looking statements contained in this presentation are based upon information available at the time the statements are made and reflect management's good faith beliefs, forward-looking statements inherently involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements to differ materially from anticipated future results. Important factors that could cause actual results to differ materially from expectations include, among others: the ability to satisfy the conditions to the closing of the JMB acquisition; difficulties integrating the businesses and management of A-Mark and JMB; the failure to achieve the anticipated benefits of the proposed JMB acquisition; changes in consumer demand and preferences for precious metal products; the effects of the COVID-19 pandemic and the eventual return to normalized business and economic conditions; and A-Mark's ability to retain the members of JMB's management team who it will rely on to operate JMB's business following the proposed acquisition. You should not place undue reliance on these forward-looking statements, which speak only as of the date hereof. Actual results or events could differ materially from the plans, intentions and expectations disclosed in the forward-looking statements we make. Factors that may cause actual results to differ materially from any future results expressed or implied by any forward-looking statements include the risks described in the "Risk Factors" section of our Quarterly Report on Form 10-Q for the period ended December 31, 2020, as well as those set forth from time to time in our other Securities and Exchange Commission ("SEC") filings. We do not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, except as required by applicable law.

This presentation also contains estimates and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. Neither we nor any other person makes any representation as to the accuracy or completeness of such data or undertakes any obligation to update such data after the date of this presentation. In addition, projections, assumptions and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

By attending or receiving this presentation you acknowledge that you will be solely responsible for your own assessment of the market and our market position and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of our business.



### **INVESTMENT HIGHLIGHTS**



#### Leading Fully Vertically Integrated Precious Metals Platform

- Ecommerce and wholesale distribution
- Long-standing direct mint relationships
- Storage and logistics capabilities
- Ancillary services for wholesale customers
- Secured lending

#### JM Bullion Acquisition Sets the Stage for Future Growth

- Ecommerce is the fastest growing segment of the precious metals market
- · Proven ability to cost effectively acquire ecommerce customers
- Higher margin and less capital-intensive business model than wholesale
- In-house technology development capabilities
- Significant cross selling opportunities between A-Mark and JM Bullion

#### Secular Tailwinds Driving Precious Metals Industry Growth

- Long-term store of value and hedge against inflation
- Demand for security of owning physical assets
- Owning physical metals more cost efficient than ETFs

#### Experienced and Aligned Team to Continue Executing On the Plan

- JMB's proven ecommerce capabilities complement A-Mark's significant precious metals experience
- Meaningful stock ownership by key executives and directors aligns their interests with those of the shareholders



### SEASONED MANAGEMENT TEAM & BOARD

#### A-Mark

**Gregory Roberts** *Chief Executive Officer* 30 YEARS EXPERIENCE AT A-MARK

**Thor Gjerdrum** *President* 19 YEARS EXPERIENCE AT A-MARK

**Kathleen Simpson-Taylor** *EVP* & *Chief Financial Officer* 5 YEARS EXPERIENCE AT A-MARK

**Brian Aquilino** *Chief Operating Officer* 20 YEARS EXPERIENCE AT A-MARK

**Steven Reiner** *President of CFC* 3 YEARS EXPERIENCE AT A-MARK

Armik Zakian Chief Information Officer 2 YEARS EXPERIENCE AT A-MARK

#### **JM Bullion**

**Michael Wittmeyer** *Chief Executive Officer* 10 YEARS EXPERIENCE AT JMB

**Brad Berbette** *Chief Operating Officer* 1 YEARS EXPERIENCE AT JMB

**Bert Byerley, Jr.** *Chief Financial Officer* 5 YEARS EXPERIENCE AT JMB

**Aloysius Lee** *Director of Technology* 6 YEARS EXPERIENCE AT JMB

**Rob Pacelli** *Director of Marketing* 7 YEARS EXPERIENCE AT JMB

#### **Board of Directors**

**Jeffrey Benjamin,** *Chairman* YEAR JOINED BOARD: 2009

American Airlines

HOULIHAN LOKEY

Jess Ravich YEAR JOINED BOARD: 2009

Ellis Landau

BOYDGAMING

ALJ

FULL HOUSE

TCW

**Beverley Lepine** YEAR JOINED BOARD: 2015

YEAR JOINED BOARD: 2012

🧚 Pallium Canada

John Moorhead YEAR JOINED BOARD: 2009

GLOBAL POWER PARTNERS



### A-MARK IS A LEADING FULLY INTEGRATED PRECIOUS METALS PLATFORM





# JM BULLION

- Leading online precious metals retailer
- Best in class online marketing and website design
- Proven track record of new customer acquisition
- Operates a two-way market to facilitate customer buybacks
- Recently opened new distribution facility to streamline logistics
- Targeted SKU count drives efficiencies and creates opportunities post-acquisition

### **~\$1.5 Billion** 2020 Net Sales

### **~175%** 2020 YoY % Net Sales Growth

#### **Transaction Overview**

#### **Purchase Price**

- \$138.3m for 79.5% not already owned
- Implies a \$174.0m transaction value

#### Consideration

- \$103.7m cash (75% of purchase price)
- \$34.6m of A-Mark common stock (25% of purchase price)

#### Additions to the Board

- Michael Wittmeyer
- Kendall Saville

### ~\$79 Million

#### 2020 Gross Profit

**~\$62 Million** 2020 Pre-Tax Income



### TRANSACTION WILL HELP DRIVE FUTURE GROWTH



#### **Channel Diversification**

Significantly increases A-Mark's Direct Sales segment, representing approximately 50% of the Company's pro forma pre-tax net income



#### **Broadens Consumer-Facing Brand Portfolio**

Provides A-Mark the ability to tailor its merchandising and pricing strategies to multiple customer demographics



#### **Attractive Customer Economics**

JMB's proven and internally developed online marketing strategies enable it to acquire customers at attractive rates and realize average order values at over 50x its customer acquisition cost



#### **Expands Logistics Footprint**

Adds a centrally located distribution hub in Dallas, TX, which will improve A-Mark's ability to service customers on the East Coast and expand overall capacity



#### **Complementary Management Team**

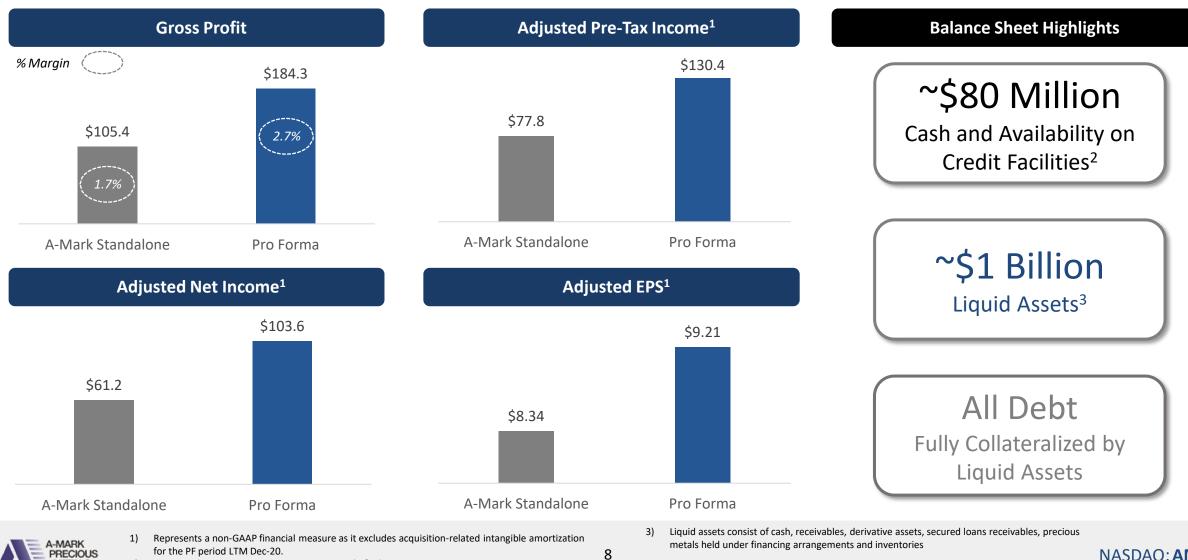
The A-Mark and JMB senior leadership teams have significant precious metals market expertise and deep online and ecommerce experience, and have worked closely together since A-Mark's initial minority investment in 2014



# SELECT PRO FORMA FINANCIAL INFORMATION

### *LTM December 31, 2020*

(\$ in millions, except per share)



2) Assumes the Company renews its existing credit facility

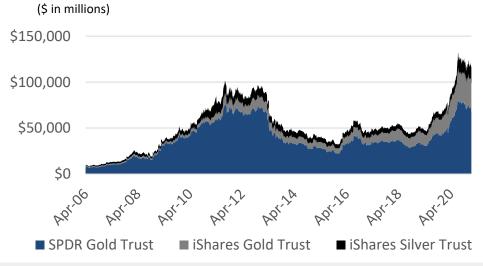
PRECIOUS

NASDAQ: AMRK

# PRECIOUS METALS IS A LARGE & GROWING ASSET CLASS

### \$2.8tr<sup>1</sup> \$68bn<sup>2</sup> Gold Silver

### **ETF Assets Under Management**



Gold.org as of January 30, 2020, updated for current pricing 1)

### **Total Value Held for Investment Drivers of Investment Demand**



Long-term Store of Value



**Collectability** 



Hedge Against Inflation



**Diversification and Uncorrelated Returns** 

### **Benefits of Physical Holdings vs. ETFs**

- Cost Efficiency ٠
  - ETF fees range from 0.40% 0.75% annually ٠
- Physical possession and privacy ٠
- No counterparty risk ٠
- **Collateral for Financing** ٠



## PRECIOUS METALS MARKET STRUCTURE

### Sovereign & Institutional

#### **Market Participants**

- Central Banks and Global Universal Banks
- ETFs ٠
- Institutional investors and traders ٠

#### **Primary Products**

- 400 oz Good Delivery Bars (~\$750,000) ٠
- 1,000 oz Silver Bar (~\$27,000) ٠

#### **Market Attributes**

- Dominated by large international trading desks ٠
- Deep liquidity drives very narrow spreads ٠
- Driven by spot prices ٠



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## POTENTIAL OF ECOMMERCE TO DRAMATICALLY CHANGE THE MARKET

	AOV <sup>1</sup>	Benefits of	Benefits of Ecommerce in the Precious Metals Market		
Precious Metals	JM BULLION	\$1,910	(24/7).	24/7 ordering capabilities	
Apparel	REVOLVE	\$275		Ability to offer bread investory	
Furniture	<b>*</b> wayfair	\$241		Ability to offer broad inventory assortment	
Auto Parts	e carparts.com	\$80	\$	Greater price transparency	
Flowers	flowers.com	\$75			
Pet Supplies	chewy.com	N/A		Affordable secure storage alternatives	
Jewelry	BLUE NILE.	N/A		Faster and secure shipping	

We believe online platforms such as JM Bullion are displacing traditional dealers in the precious metals market in the same way that ecommerce businesses have disrupted other industries



# DIRECT TO CONSUMER

- A-Mark's largest and fastest growing business segment with the highest margins
- With JMB acquisition, will own six unique consumer-facing brands and have minority investments to two others
  - Each brand has a different market positioning and target customer demographic
- JMB has a strong track record of cost-effectively acquiring highly valuable new customers
- JMB has best-in-class digital marketing strategy multi-site approach, paid & organic search, targeted email campaigns and mobile website optimization
- Significant focus on customer experience and personalization has driven customer lifetime value and retention
- JM Bullion's integration with A-Mark will significantly drive supply & logistics capabilities

#### **Eight Unique Online Platforms**







#### White Glove Service

• Products sold exclusively through account executives

#### **Strong Gross Margins**

• Superior service drives higher price points

#### **Higher Income Customers than JM Bullion**

• Generally older and more affluent

#### **Custom Product Offerings**

Highly receptive to commemorative products

#### **Glenn Beck Relationship**

• Long-time spokesperson and precious metals investor

#### **Impressive AOV**

• ~\$16,000 average order value in calendar year 2020<sup>1</sup>

**JM BULLION Opportunity** 

#### Accumulation and IRA Programs

• Drives repeat purchases



# just happen. You have to make it happen.

In times of economic and political uncertainty, you owe it to yourself to learn why savvy investors diversify with precious metals.

#### Click for FREE Buyers Guide

Let us show you how easy it is to get started today! Call 800-963-9798 or fill out the form.

• Optimize digital marketing and website design

- Offer Goldline "white glove" service to JM Bullion VIP customers
- Inventory and supply chain efficiencies



## WHOLESALE SALES – A PREMIER PRECIOUS METALS MERCHANT

#### Coin & Bar

#### Overview

- Leader in the distribution and purchase of precious metals from sovereign and private mints
- Robust trading desk, also serves as hedging platform for the Company and its clients

#### Customers

- Coin and bullion dealers
- Financial institutions, brokerages, family offices and collectors

#### Products

200+ coins in a variety of weights, currencies and denominations

#### Industrial

#### Overview

- Sells precious metals to industrial and commercial users
- Helps facilitate hedging and physical settlement

#### Customers

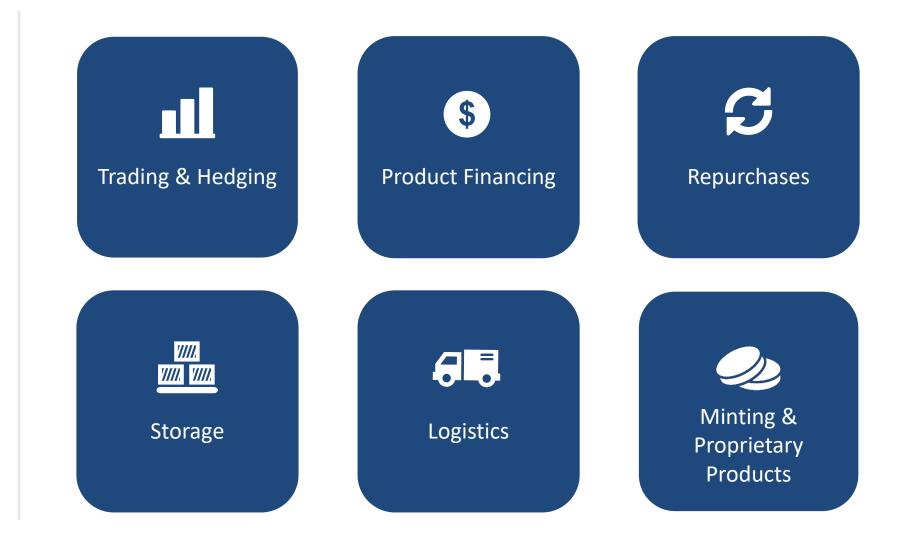
- Sovereign and independent mints
- Refiners, manufacturers and electronics fabricators
- Jewelers and jewelry manufactures

#### Products

• Investment or industrial grade bars and grains



A-Mark Offers a Broad Spectrum of Ancillary Services to Precious Metals Dealers





# **STORAGE & LOGISTICS**

#### Las Vegas, NV

- Company operated 17,000 sq. ft. depository
- 3PL leader in precious metals, processing 100k+ packages per month
- Features IRA storage and a growing custodial network
- Security provided by globally recognized Loomis
- Services institutions, dealers, investors and collectors
- A global depository network





Third-party facilities that support A-Mark's service footprint (JFK, SLC and Calgary)

#### Dallas, TX

- Operated by JM Bullion
- 25,000 sq. ft. facility
- Provides a strategic advantage for A-Mark's logistics capabilities
- Capable of moving 100k+ packages per month
- Optimized for buybacks

### JM BULLION Opportunity

Approximately 50% of current shipments from Las Vegas are to customers east of Dallas Opportunity for significant cost savings and shipping efficiencies



# STRATEGIC MINT RELATIONSHIPS

### US MINT allocat • Typical • Direct • Direct • Typical critical • Strong

- 35+ year direct relationship
- A-Mark has historically been received the largest allocation of gold and silver products
- Typically commands the highest premiums
- Direct relationships with other major national mints
- Typically lower premiums than US Mint products, but are critical when supply of US Mint products are constrained
- Strong relationships help ensure consistent supply and proprietary products













#### PRIVATE MINTS

- Ownership interests in SilverTowne Mint and Sunshine Mint
- Provide consistent supply and increased margins
- Enhanced ability to create high margin proprietary products



# **EXCLUSIVE PRODUCTS**

### Differentiated Products that Enhance Margins



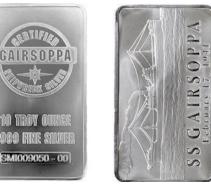
#### The Queen's Beast

- A series of 10 coins issued by the Royal Mint
- Feature the heraldic beast statues that lined the aisle at Westminster Abbey for the coronation of Queen Elizabeth II
- Series ran from 2016 through 2020



#### The MapleFlex Silver Bar

- Innovative design issued by Royal Canadian Mint
- Grooves permit individual bars to be "snapped" off
- Silver available in a variety of weights



### The Gairsoppa

- A British merchant ship sunk by a Uboat in 1941
- 48+ tons of silver and £1.5M of bullion were discovered in 2011
- Minted by facility in U.S.

### JM BULLION Opportunity

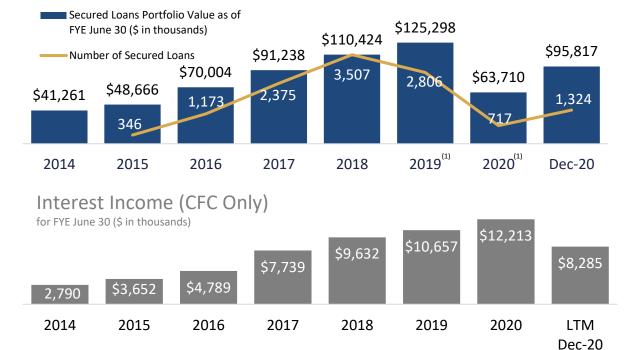
- *Expand JM Bullion's SKU count with higher margin proprietary products*
- Specialty and licensed products can capture new customers



# SECURED LENDING

### \$250+ Million in loans extended since 2005, with *no historical principal losses*

Overview	Licensed lender that originates and acquires commercial loans secured by bullion and numismatic coins		
Portfolio	\$96 million as of December 31, 2020		
Customers	Coin and precious metal dealers, investors and collectors		
Loan Type	Secured loans with collateral held in AMGL or approved third-party depositories		
Collateral	Bullion 70% - 80% loan-to-value ("LTV") Numismatics 60% - 70% LTV		
Source / Origination	40% Originated and 60% Acquired as of December 31, 2020		
Funding	\$100 million Asset Backed Securities offering closed in September 2018		



#### Secured Loan Portfolio Value and Number of Loans

#### Leverage JM Bullion's digital marketing

- JM BULLION Opportunity
  - Ability to offer secured financing to JM Bullion's user base, allowing them to partially monetize their existing positions and/or increase their purchasing power



1) Decrease in loan quantities due to short-term weakness in silver prices during Q1 FY19 and Q3 FY20

# MULTIPLE AVENUES FOR GROWTH



Continue to Grow DTC Brands

Expand market reach through growth of DTC sales



*Cross-sell platform to increase profitability and customer retention* 



**Further Leverage Minting Capabilities** 

Leverage existing capabilities to sell additional proprietary products



**Expand Global Footprint** 

Large and fragmented international precious metals market



**New Digital Products** 

Online trading of metalsbacked digital product, redeemable for physical coins and bars



Pursue Strategic Acquisitions & Investments

Proven ability to identify and execute on strategic investments and acquisitions to strengthen platform





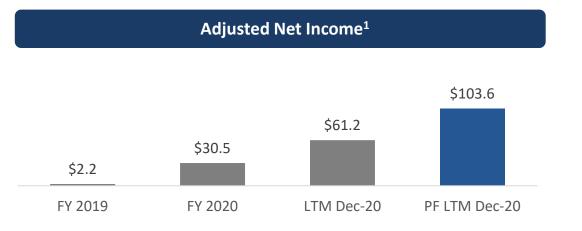
### FINANCIAL HIGHLIGHTS

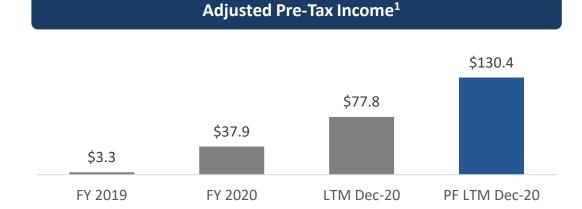


### FINANCIAL PERFORMANCE

(\$ in millions, except per share)









A-Mark's recently improved financial performance is primarily due to the premiums earned over spot prices, highlighting the Company's profit potential during periods of volatility



### PRO FORMA INCOME STATEMENT

(\$ in thousands, except per share data) —	A-Mark	JM Bullion	Transaction Adjustments	Pro Forma Combined <sup>1</sup> LTM Dec-20
(\$ in thousands, except per share data) —	LTM Dec-20	LTM Dec-20		
Revenues	\$6,309,350	\$1,493,298	(\$1,071,816)	\$6,730,832
Cost of Sales	(6,203,952)	1,414,400	1,071,816	(6,546,536)
Gross Profit	105,398	78,898		184,296
Selling, General, and Administrative Expenses	(39,655)	(15,654)	(8,869)	(64,178)
Interest Income	17,753	-	(846)	16,907
Interest Expense	(17,966)	(1,094)	643	(18,417)
Other Income (Expense), net	12,270	-	(9,736)	2,534
Pre-Tax Income	77,800	62,150	(18,808)	121,142
Income Tax Expense	(14,947)	(13,651)	5,324	(23,274)
Net Income	62,853	48,499	(13,484)	97,868
Net Income Attributable to Non-Controlling Interests	1,698	-	-	1,698
Net Income Attributable to the Company	\$61,155	\$48,499	(\$13,484)	\$96,170
EPS				
Basic	\$8.68			\$8.77
Diluted	\$8.34			\$8.54
As Adjusted Financial Data <sup>2</sup>				
Adjusted Pre-Tax Income	\$77,800	\$62,150	(\$9,558)	\$130,392
Adjusted Net Income Attributable to the Company	\$61,155	\$48,499	(\$6,011)	\$103,643
Adjusted EPS				
Basic	\$8.68			\$9.45
Diluted	\$8.34			\$9.21

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A-MARK PRECIOUS METALS Reflects the impact of transaction adjustments.
Represents non-GAAP financial measures that e

Represents non-GAAP financial measures that exclude acquisition-related intangible amortization.

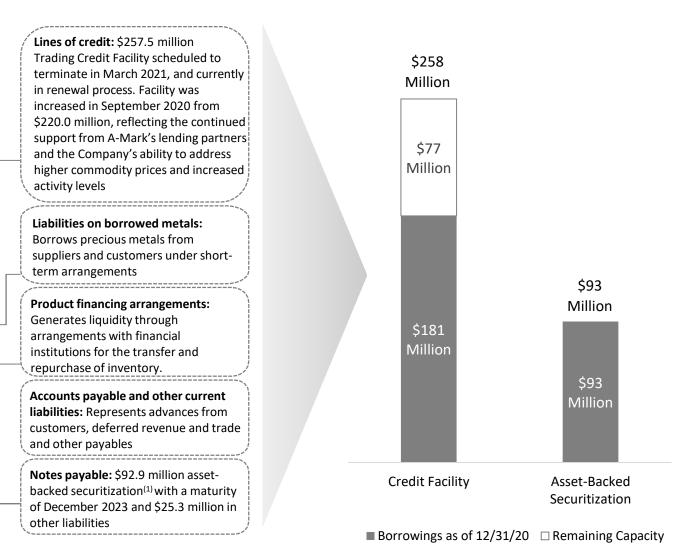
### **ROBUST CAPITAL STRUCTURE**

**Cash:** Fluctuates with business cycles

**Receivables:** Represents amounts due from customers and brokers **Derivative Assets and** Liabilities: Fair value of derivatives relating to open sale and purchase commitments, futures and forward contracts Secured loans receivable: Mostly short-term in nature, providing flexibility for capital deployment strategies. Loans are fully secured by customers' assets, which are typically held in safekeeping by the Company

Precious metals held and inventory: \$556.3 million in inventory and \$160.3 million in precious metals held under financing arrangements

Pro	o Forma
(\$ in millions) Decemb	oer 31, 2020
> Cash	\$6.7
Receivables, net	115.8
Derivative Assets	58.8
Secured loans receivable	95.8
Precious metals held & inventory	716.6
Other	4.8
Total current assets	998.5
Goodwill	100.8
Intangibles, net	90.7
Other Long-term assets	28.4
Total assets	\$1,218.4
Lines of credit	\$181.3 🖛
Liabilities on borrowed metals	141.8 🖛
Product financing arrangements	272.5 🖛
Accounts Payable and other current liabilities	185.7
Derivative Liabilities	54.1
Other	19.0
Total current liabilities	854.6
Notes payable and other liabilities	118.2 🖛
Total stockholders' equity	245.6
Total liabilities and equity	\$1,218.4





 AM Capital Funding ("AMCF"), a wholly-owned subsidiary of CFC, completed an issuance of \$72.0 million of 4.98% Secured Senior Term Notes and \$28.0 million of 5.98% Secured Subordinated Term Notes in September 2018. The securitization is primarily collateralized by the secured loans contributed from CFC. Current balance of \$92.9 million excludes \$5.0 million Note that the Company retained and \$2.1 million unamortized loan cost balance.

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### A-MARK PRECIOUS METALS

# Thank You

A LEADING FULLY INTEGRATED PRECIOUS METALS PLATFORM 02